



A successful collaborative effort among global asset owners on a subject as complex as climate change can only be possible if the two following conditions coexist on a continual basis: 1- Clear “buy in” at the institutional level; 2- Clear mandate to appropriate executive(s) for execution (“heavy lifting”).

To ensure coordination on both levels, all interested IIR organizations are requested to appoint contact persons in investment strategy (“horizontal decision-making”) and implementation (“vertical decision-making”):

“Horizontal” leaders (on strategy)

Senior investment executives whose mandate is focused on setting priorities at the institutional level around cross-asset class strategy, e.g. CIOs, head of investment strategy, etc.); and

“Vertical” leaders (on implementation)

Senior investment executives responsible for the implementation of the institution’s strategy in this collaborative effort.

A detailed explanation of IIR’s approach is included [here >>](#)